## Core Competency 2: Assure organizational accountability

## Description:

Direct the process for collecting ongoing feedback and assessing long-term outcomes; model self-accountability through words and actions.

## Rationale:

Jail leaders are ultimately accountability to the public, the inmate population, and those both above and below them in the chain of command. This includes identifying, collecting, analyzing, and disseminating the data and information needed to assure accountability in a transparent method that provides a "report card" for stakeholders.

| Requires knowledge of:   | Requires skills in:   | Requires ability to:            |
|--|---|---------------------------------|
| Organizational vision,   | Determining how to measure  | Identify outcome                |
| mission, and values  | achievement of the organizational vision/mission                                      | measures                        |
| Relevant data and information (e.g., jail operations, budget, staffing, inmate population, etc.) | Identifying and collecting relevant data and information in usable format             | Operationalize outcome measures |
| Evaluation and accountability  | Establishing a plan that will yield   | Analyze                         |
| strategies   | desired information   | Evaluate impartially            |
|  | Analyzing and disseminating relevant data and information                             | Be consistent                   |
|  | Getting formal and informal   | Be a good role model            |
|  | feedback through a variety of approaches  |                                 |
| What key indicators stakeholders need to know to   | Articulating outcome measures to staff and stakeholders                               | Analyze and prioritize          |
| form an accurate assessment  |   | Evaluate impartially            |
| (i.e., the jail's "report card")   | Using evidence-based outcomes to guide decision-making and resource allocation        | Be honest and forthright        |
|  | Implementing changes as indicated   |                                 |
|  | by outcome results to ensure accountability, (both individually and organizationally) |                                 |